Approved:	1.22.09
1.1	D

Date

MINUTES OF THE HOUSE EDUCATION COMMITTEE

The meeting was called to order by Chairman Clay Aurand at 9:00 a.m. on January 15, 2009, in Room 785 of the Docking State Office Building.

All members were present except:

Representative Lana Gordon- excused Representative Steve Huebert- excused

Committee staff present:

Sharon Wenger, Kansas Legislative Research Department Reagan Cussimanio, Kansas Legislative Research Department Theresa Kiernan, Office of the Revisor of Statutes Dale Dennis, Kansas State Department of Education Janet Henning, Committee Assistant

Chairman Aurand introduced staff members to Committee members and welcomed new Committee members to the Education Committee.

Dr. Alexa Posny, Commissioner, Kansas State Department of Education, gave an overview to Committee members of the progress of education in Kansas. Committee members were advised the State Board of Education's goals and objectives include:

- Ensuring that all students meet or exceed high academic standards and are prepared for their next steps
- Redesigning the delivery system to meet the students' changing needs
- Providing an effective educator in every classroom
- Ensuring a visionary and effective leader in every school
- Improving communication with all constituent groups and policy partners

Dr. Posny told Committee members that children who have not been exposed to early learning opportunities have one-third less language capabilities. She advised that ninety-eight percent of Kansas children attend kindergarten, even though kindergarten is not mandatory in Kansas. She also advised that seventy-eight percent of Kansas children attend an all-day everyday kindergarten.

Dr. Posny told Committee members that ninety-seven percent of Kansas children are entering kindergarten with good oral language skills. She also advised that children who were read to every day had higher reading scores and scored higher on all academic achievement areas. Dr. Posny told Committee members that children who attended preschool for a great number of years prior to kindergarten scored higher in academic areas and children in full-day kindergarten classrooms have higher spring scores in the academic area as well.

Dr. Posny told Committee members that Kansas student performance results have been phenomenal. Dr. Posny advised that in reading, math, and science testing, student scores have raised dramatically.

Dr. Posny advised the American Legislative Exchange Council's 2007 report card listed Kansas seventh in the nation for its academic achievement. Kansas students rank in the top ten percent for reading and mathematics on the ACT.

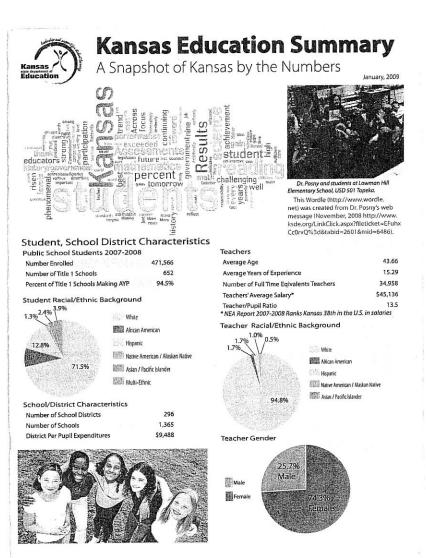
Dr. Posny advised that students who take challenging courses and meet high standards in middle school are much more likely to enter high school ready to succeed. She further stated that research has shown that a powerful predictor of whether high school students will graduate and earn a college degree is the rigor of the high school curriculum they complete. Advance Placement (AP) exams show how many students are taking challenging courses and attempting to earn college credit while still in high school. She also advised that 500 more students took the ACT test last year.

Dr. Posny told Committee members that seventy percent of the fastest growing jobs will require education beyond high school. Forty percent of all new jobs will require at least an associates degree and thirty percent of all new jobs will require postsecondary education with less than an associates degree

Dr. Posny spoke to Committee members of teacher shortages and advised that forty percent of the teachers leave the field after seven years. Thirty-six percent of the current teachers can retire within five years. She advised fifty percent of reported personnel are over 45 and thirty-six percent are over 50. She stated twelve percent fewer students have gone into teaching over the past six years. Fifty percent of administrators can retire in five years. However, she advised that when the economy goes down, more students choose education because it is a stable career. (Attachments 1 and 2)

A question and answer session followed the presentation.

The meeting was adjourned at 10:00 a.m. The next meeting is scheduled for Tuesday, January 20, 2009.

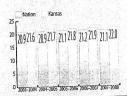


National Tests

ACT and SAT

In 2008, Kansas stude in 2008, Kansas students maintained their competitive edge and continued to perform well on the ACT and SAT college entrance exams. The ACT and SAT are two measures used to compare Kansas students'

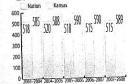
ACT Composite Scores 2003-2008



performance with that of other students across the country.
With 74% or 23,687 of the over 32,000

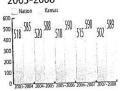
seniors taking the 2008 ACT exam, Kansas ranks in the top 20% in participation. The composite score of 22.0 ranks Kansas

SAT Composite Scores Mathematics 2003-2008



SAT Composite Scores Critical Reading 2003-2008

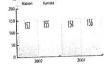
students among the best in the nation when compared to states where at least seventy percent of graduating seniors participate in the ACT.



NAEP Writing Assessment

NAEP Writing Assessment of Educational Progress (NAEP) exam, students are provided a writing prompt (narrative, expository, or persuasive) and are allowed 25 minutes in which to complete an essay. That differs significantly from the way students are tested in writing on the Kansas state assessments, in which students are provided considerably more time to respond, draft, edit, and revise their response.





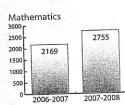
Standard of Excellence

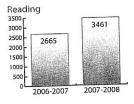
Kansar recognizes schools with the Standard of Excellence in reading and mathematics as well as history/government and science based on the 2007-2008 state assessments. This award acknowledges an increase in the number of students who perform at the highest level, along with a decrease in the number of students who perform in the lowest level. The Standard of Excellence can be earned at individual grade levels as well as building-wide.

The charts below reflect the increase in the number of certificates issued in reading and mathematics for the 2007-2008 assessments as compared to the 2006-2007 assessment data.

For a list of schools receiving Standard of Excellence certificates, go to http://www.ksde.org/l.ihkClick.aspx?fileticket=ZRt8.jpsOOwk %3d&tabid=2379&mid=5463.







Accolades

Challenge Award Recipients

One hundred eleven Certificates of Merit were presented to 51 Kansas public school districts as part of the Confidence in Kansas Public Education Task Force celebration held at Junction City Middle Public Education Task Force celebration neid at Junction Lity Middle School. The Challenge Awards are designed to recognize Kanass schools making significant difference in student achievement despite facing significant challenges in school population. For a list of awardess, go to http://www.ksde.org/Default.aspx/tabid=95&ctl=Details&mid=444&itemID=354.

Governor's Achievement Awards
Forty-four Kansas elementary schools, twelve middle/junior high
schools, and eighteen high schools were part of the third annual
Governor's Achievement Awards, which honor top performing
schools in the state. For a list of awardees, go to http://www.ksde.
org/Default.aspx?tabid=95&ctl=Details&mid=444&itemID=360.

Kansas Horizon Award Program

Thirty-two beginning educators from around the state were named 2009 Kansas Horizon Award recipients. The Kansas Horizon Awards are sponsored Mustak Kansas State Postument of KANSAS

The Horizon Award program, currently in its seventh year, allows all school districts in the state an opportunity to nominate one elementary and one secondary teacher for the award. To be eligible for a Horizon Award, teachers must have successfully completed their first year of teaching and have performed in such a way as to distinguish themselves as outstanding. The Horizon Award program is a regional competition with four regions corresponding to the state's U.S. Congressional districts. Four elementary and four secondary classroom teachers may be selected for the award from each region. For a list of awardees, go to http://www.ksde.org/ Default.aspx?tabid=2233. The Horizon Award program, currently in its seventh year, allows

Kansas Teacher of the Year

Cindy Couchman, a mathematics teacher at Buhler High School, Buhler teacher at Buhler High School, Buhler USD 313, is the 2009 Kansas Teacher of the Year. Clindy has been a mathematics teacher at Buhler High School for the past 14 years and has a total of 19 years experience in the classroom. She was a state finalist for the Presidential Awards for Excellence in Mathematics and Science Teaching in 2007 and is also a National Board Certified Teacher in Addlercape and Young Adulthood, in Adolescence and Young Adulthood, Mathematics.



Milken Family Foundation National Educator



Vanessa Martinez was named the 2008 Milken Family Foundation Vanissal marunez was named the 2000 milker raining Foundation (MFF) National Educator in a surprise ceremony held at Horace Mann Dual Language Magnet School, Wichita USD 259, Ms. Martinez currently serves as the assistant principal at Horace Mann.

No Child Left Behind -Kansas Blue Ribbon Schools



Five nominations were sent to U.S. Secretary of Education Margaret Spellings for the 2008-2009 No Child Left Behind—Blue Ribbon Schools Awards Program. The five schools receiving the 2008 award are Beeson Elementary School, Dodge City USD 443; Lincoln Elementary School, Lincoln USD 298; Syracuse High School Syracuse USD 494; Blue Valley North High School, Blue Valley USD 229; and Elisworth Elementary School, Elisworth USD 327.

Presidential Awards in Math and

Avardees are selected from mathematics and science teachers in all 50 states and the District of Columbia, with the competition alternating each year between kindergarten through sixth grade and seventh through twelfth grade teachers. After an initial selection process at the state level, a national panel of distinguished scientists, mathematicians, and educators recommend teachers to receive the Presidential Awards. The awards are administered by the National Science Foundation. Carrie Newdigger, science teacher at Macksville High School, Macksville USD 351; and Steven Obenhaus, mathematics teacher at Olathe North High School, Olathe USD 233, were named National Finalists in May 2008. were named National Finalists in May 2008.

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Kansas Statistics

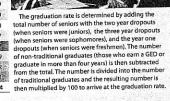
	2003- 2004	2004- 2005	2005- 2006	2006- 2007	2007- 2008
Males	95.3	95.1	95.3	95.1	94.8
Females	95.0	95.0	95.1	94.2	94.6
Free/Reduced Lunch	93.2	93.6	94.2	93.7	93.7
Special Education	93.8	93.5	91.2	94.0	93.7
White	95:5	95.4	95.4	95.3	95.0
African American	93(4	93.1	98.7	93.87	93.6
Hispanic	94.3	94.4	94.6	94.4	93.9
Native American/Alaskan Native	93.4	93.1	93.2	93.4	93.2
Asian/Pacific Islander	96.2	96.3	96.4	96.1,	96.2
Total	95.2	95.1	95.2	95.0	94.7



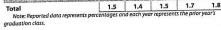
Attendance is compiled from the QPA Annual Risubmitted yearly by each unified school district.

The percentages are computed by dividing dally attendance by daily membership.

Average Student Gr	adua	tion F	Rates	2002-	2007
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
Males	86.2	87.3	88.6	89.4	88.0
Females	89.0	90.9	91.9	82.1	91.0
Free/Reduced Lunch	78.2	81.6	83.9	85.2	80.9
Special Education	86.5	86.8	87.1	95.7	93.9
White	90.1	90.9	92.8	92.8	91.7
African American	76	8) 2	9,001	83.6	1817
Hispanic	72.1	77.9	79.0	79.1	79.9
Native American/Alaskan Native	80.7	79.9	81.5	82.5	78.2
Asian/Pacific Islander	90.9	92.0	91.2	92.0	88.1
Total	87.6	89.1	90.2	90.7	89.4



Average Student Dr	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
Males	1.8	1.6	1.7	1.8	2.1
Females	1.3	1.2	1.2	1.5	1.6
Free/Reduced Lunch	1.6	1.4	1.4	2.2	2.5
Special Education	1.9	1.4	1.4	1.7	2.0
White	1.2	1.2	1.2	1.3	1.5
African American	9.81	25	2.5	3/1	2.6
Hispanic	2.8	2.4	2.5	2.9	3.0
Native American/Alaskan Native	2.6	2.3	2.4	3:0	3.5
Asian/Pacific Islander	1.7	0.9	1.0	1.7	1.7
Total	1.5	1.4	1.5	1.7	1.8





Dropout rates are calculated using dropouts reported for the year for Grades 7 through 12 and dividing the total enrollment for the year for the same grades. Dropour rates are a single year indicator of students who left school and not the inverse of graduation rates.



Kansas State Board of Education

120 S.E. 10th Avenue • Topeka, Kansas 66612-1182

Education Priorities of the Kansas State Board of Education

District 1
Janet Waugh, Chairman
916 S. 57th Tenace
Armas City, 45 66166
913 - 787-1165 (borne)
Nyangh 105 26264 com

District 3

John W. Bacon 14183 W. 157th Olave, KS 66062 913-660-0392 (hu

Sally Cauble 530 Lilar Liberal, KS E7901 620-624-6677

- Ensure that all students meet or exceed high academic standards and are prepared for their next steps (e.g., the world of work and/or post secondary education) by:
 - redesigning the delivery system to meet our students' changing needs; providing an effective educator in every classroom;
- ensuring a visionary and effective leader in every school; and
- improving communication with all constituent groups and policy partners.

Kansas State Board of Education Adopted 9/2007







District 9 Jana Shaver, Vice-Chairman 113 Woodlane Ur Independence, KS 67301 620-331-1452 (home & FAX)



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Walt Chappell 3165 N. Honer Wichita, KS 67704 316-838-7900 (work) chappelling@rhappell-li



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Kansas State Department of Education







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importer regarding the non-discrimination policies: YSDE General Councel, 120 SE 10th Ave., Lopela, XS 66012 (783) 296-3201

Executive Summary



Results released in October from the 2008 Kansas Statewide Assessments show continued strong performance results in strong performance results in reading, mathematics, science, and history/government for all students. With over 99% participation by all students in each of these content areas, student performance is continuing an upward trend.

Across all of Kansas, the

Across all of Kansas, the percent of students reading at the proficient level or above has risen from 50% to 81%, a 31% gain. The gains have been just as strong in history/government and science. Additionally, the achievement gaps among various groups of Kansas students in reading, mathematics, history/government, and science are closing-Participation rates on all assessments in Kansas are above 99% for all students. This indicates that educators take the assessments seriously, make sure that all students are counted, and have been working tirelessly to ensure that all children achieve to high levels. The charts and subsequent statistics on the right highlight the

The charts and subsequent statistics on the right highlight the incredible gains Kansas students have achieved.

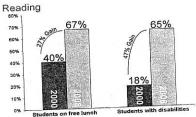
Increasing gains Kansas Students have achieved.

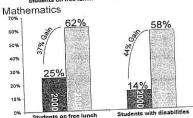
When compared with the results over the past nine years, reading, mathematics, history/ government, and science scores all reflect a continuing upward trend. I have used the word phenomenal when describing the achievement of our students across all grade levels in

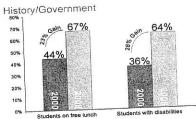
Congratulations, Kansas educators, on a job well done! The future of the world is in your classrooms, a future with the potential to improve tomorrow. What a responsibility you fulfill each and every day and how well you do it!

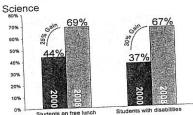
There has never been a more important time to focus on the students of tomorrow than today.

Alexa Posny, Ph.D. Kansas Commissioner of Education









Kansas: State of Education January 2009

Dr. Alexa Posny



State Board Goal and Objectives

Ensure that all students meet or exceed high academic standards and are prepared for their next steps (e.g., the world of work and/or post-secondary education) by:

- Redesigning the delivery system to meet our students' changing needs
- Providing an effective educator in every classroom
- Ensuring a visionary and effective leader in every school
- Improving communication with all constituent groups and policy partners

Early Learning Opportunities

"First, we must invest in early childhood education. Too many children show up for kindergarten already behind. Many never catch up."

Arne Duncan

Early Learning Opportunities in Kansas

- Not all children attend a formal preschool
- 98% of children attend Kindergarten
- Most preschool programs are targeted
- Many programs overlap
- Programs are funded through different sources

Children Served in PreK

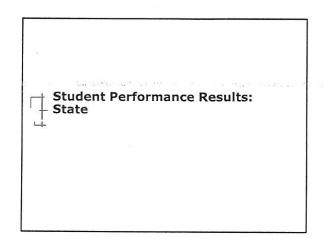
Program	Number of Children
All day, everyday Kindergarten	27,559 (78%)
Half-day Kindergarten	7,854 (21%)
Four-Year-Old At-Risk	6,263
Pre-K Pilot	1,400 to 1,500
Head Start	8,300
Early Childhood Special Education	5,497
Early Head Start	1,699
Parents as Teachers	18,256
Part C (Infant-Toddler SPED)	6,643

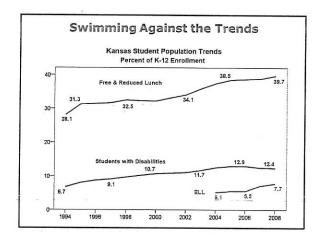
House Education Committee
Date /-/s - 09

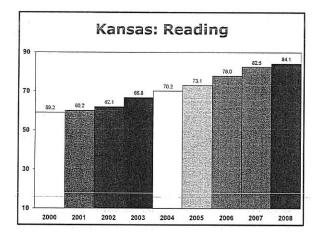
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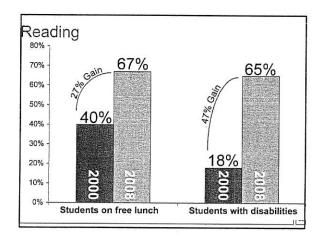
Early Learning Outcomes

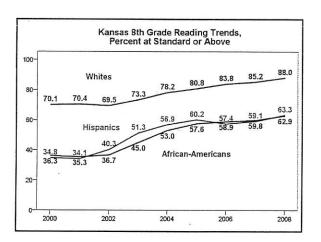
- Children are entering kindergarten with good oral language skills (97% of parents report that they talk with their child daily)
- Children have adequate social skills
- Children who were read to every day had higher reading scores and scored higher on all academic achievement areas (69.5% or parents)
- Written language was the lowest area of skill
- Children who are considered "at-risk" do not have as high a level of skill in all domains
- Children who attended preschool for a greater number of years prior to Kdg scored higher on academic areas (87 to 89% of parents report their child received preschool)
- All domains of learning showed improved scores across the kindergarten year
- Children in full-day kindergarten classrooms had higher spring scores in academic areas

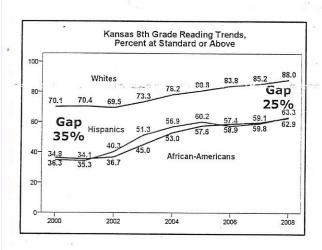


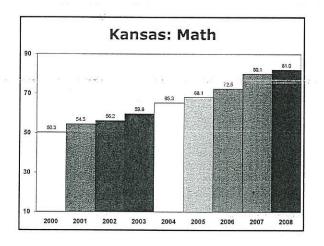


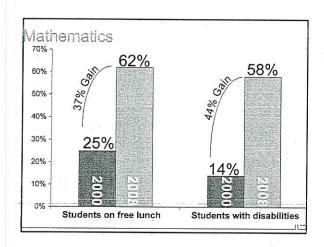


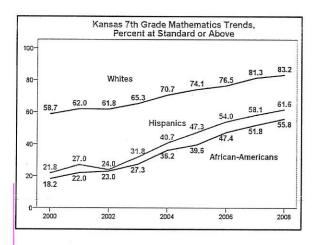


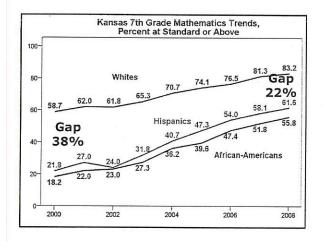


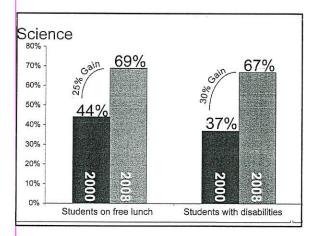








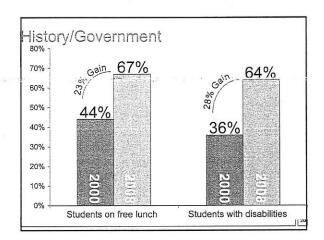




Assessment Highlights: Science

2010			
Percentage Scoring at or above Standard	2003 7 th Grade	2005 7 th Grade	2008 7 th Grade
Free/Reduced Lunch	43.7	49.4	69.4
Students with Disabilities	37.5	45.2	67.4
English Language Learners	17.0	17.3	52.4
African-American	29.6	32.2	57.3
Hispanics	31.1	38.3	60.6

Data Current as of 10.8.08



Assessment Highlights: History/Government

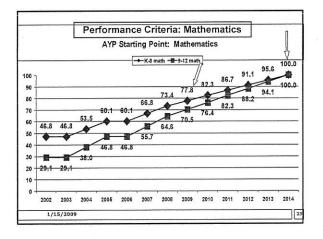
Percentage Scoring at or above Standard	2003 8 th Grade	2005 8 th Grade	2008 8 th Grade
Free/Reduced Lunch	44.0	49.5	66.9
Students with Disabilities	36.1	44.9	64.0
English Language Learners	18.1	16.8	51.7
African-American	33.1	37.7	54.3
Hispanics	34.5	41.3	60.8

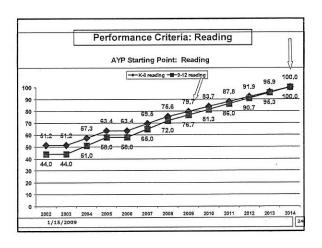
Cost Study Analysis Legislative Post Audit, p. 40

January 2006

"We found a strong association between the amounts districts spend and the outcomes they achieve.

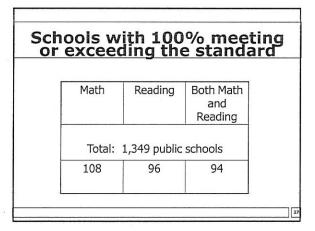
In the cost function results, a 1.0% increase in district performance outcomes was associated with a 0.83% increase in spending—almost a one-to-one relationship. This means that, all other things being equal, districts that spend more had better student performance. The results were statistically significant beyond the 0.01 level, which means we can be more than 99% confident there is a relationship between spending and outcomes."

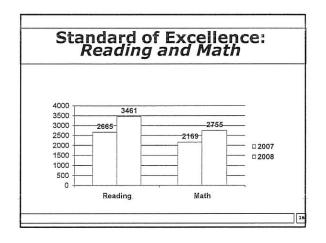


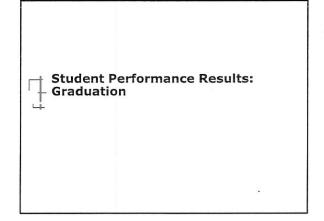


AYP State Profile					
enga ar sees	· Made	AYP	Didn't M	ake AYP	
	2007	2008	2007	2008	
Public Districts:	263	271	33	25	
	88.9%	90.9	11.1%	9.1	
Public Schools:	1,229	1,228	152	137	
W	89.0%	89.3	11.0%	10.7	

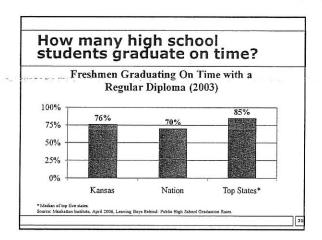
Accredited Schools	Accredited On Improvement
1309	79
94%	6%

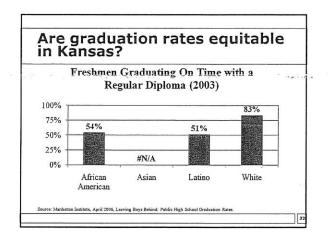






	Graduation	Attendance
All Students	89.4	94.7
Free/Reduced Lunch	80.9	93.7
Students with Disabilities	83.3	93.7
English Language Learners	79.4	94.6
African-American	81.7	93.6
Hispanics	79.9	93.9

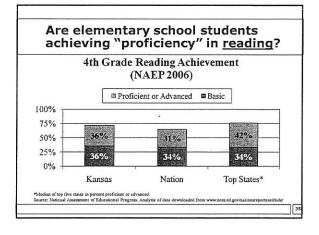


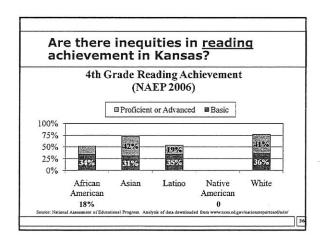


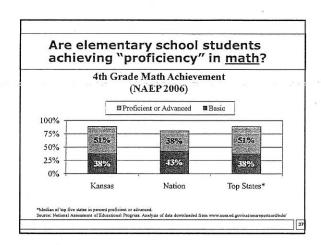


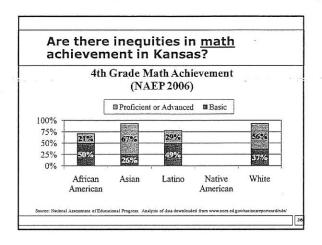
KS Education Shines!

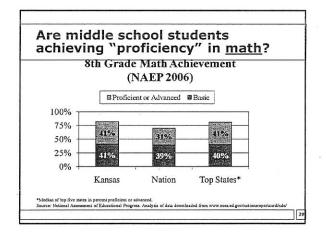
- The American Legislative Exchange Council's 2007 report card listed KS 7th in the nation for its academic achievement
- KS students rank in the top 10% for reading and mathematics on the ACT
- On the 2007 NAEP, KS:
 - · 4th graders ranked 2nd in the nation on math
 - 8th graders ranked 2nd on math
 - 4th graders ranked 6th on reading
 - 8th graders ranked 6th on reading

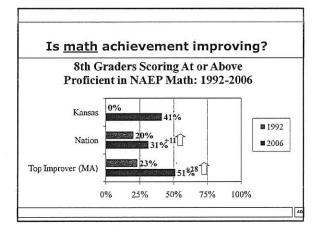


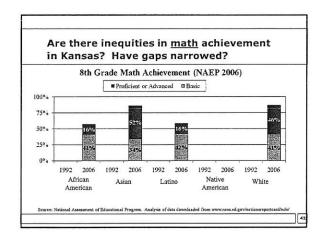


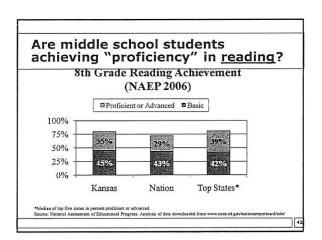


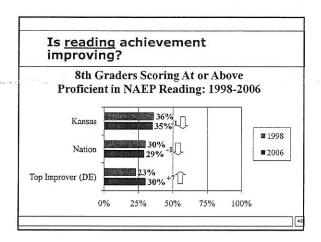


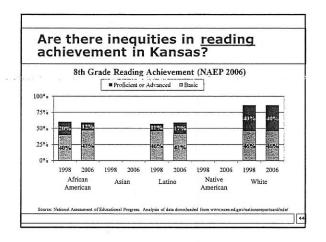


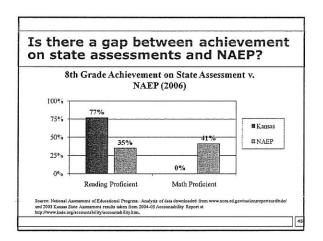






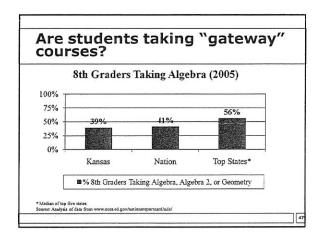


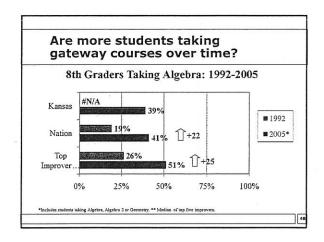




Students who take challenging courses and meet high standards in middle school are much more likely to enter high school ready to succeed. Algebra is widely recognized as a "gateway" course—students who take it by the end of 8th grade are much more likely to

lead to a college degree.



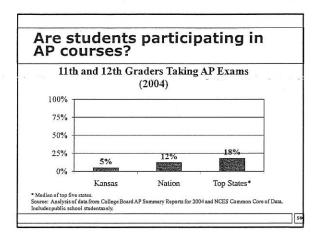


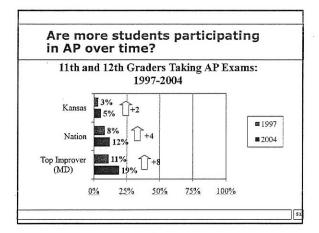
take rigorous courses in high school that

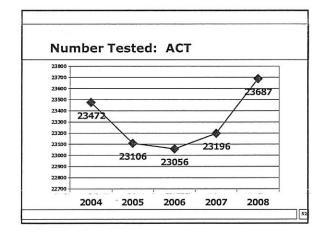
High School

Research has shown that a powerful predictor of whether high school students will graduate and earn a college degree is the rigor of the high school curriculum they complete.

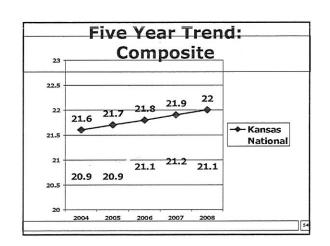
Advanced Placement (AP) exams show how many students are taking challenging courses and attempting to earn college credit while still in high school.

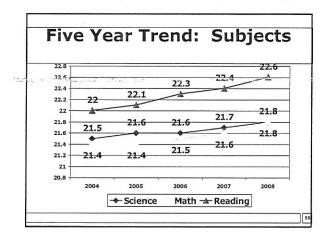


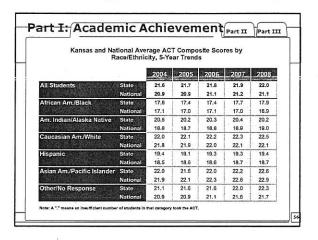


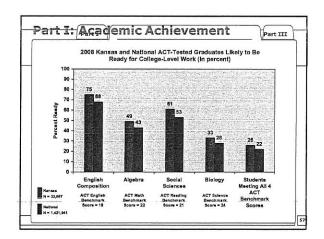


News from ACT % Tested Comp Math Readin Science Ave. g Kansas 76% 21.9 21.6 22.4 21.7 Colorado 100% 20.4 20.1 20.8 20.4 Missouri 74% 21.6 21.0 22.1 21.5 Nebraska 77% 22.1 21.8 22.4 21.9 21.3 Oklahoma 20.7 19.8 20.5 71% 30% 20.5 20.6 Texas 20.8 20.4









"The Proficiency Illusion"

Fordham and NWEA

"This study linked data from the 2006 administration of Kansas's reading and math tests to the MAP assessment...We found that Kansas's definitions of "proficiency" in reading and mathematics are relatively consistent with the standards set by the other 25 states...In other words, Kansas's tests are about average in terms of difficulty."

"Mapping 2005 State Proficiency Standards Onto the NAEP Scales"

"Kansas's standards (are) in the middle-third of the distribution of all states studied in grade-8 reading."

"Kansas's math proficiency cut scores are not smoothly calibrated across grades, however, (and) students who are proficient in 3rd grade math are not necessarily on track to be proficient by the 8th grade."

Leaders and Laggards: A State-by-State Report Card on Educational Effectiveness

Center for American Progress

■ Certain states with a large percentage of low-income and minority students score far better than others on achievement tests. Those seeking to improve their own students' academic results should look to high-achieving states with large percentages of traditionally low-scoring demographic groups, such as Florida, Kansas, Texas, and Virginia, to figure out how to succeed with low-income and minority students. Because they are serving those students relatively well, they earned As in this category.



	ompletion unities	# of Responses	% of Total
No course com opportunities	pletion	32	9.4%
Advanced Plac	ement(AP)	128	37.8%
International Ba (IB)	ıccalaureate	6	1.8%
Credit Recover	у	263	77.6%
Other (dual/con enrollment; virt summer progra	tualor online;	85	25.1%

Career Preparation

"School matters, but only insofar as it yields something that can be used once students leave school."

Howard Gardner, 199

Workforce Connections

- 70% of the fastest growing jobs will require education beyond high school
 - 40% of all new jobs will require at least an associates degree
 - 30% of all new jobs will require postsecondary education with less than an associates degree

Board Policy Initiatives

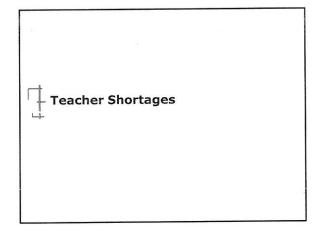
- Improve access to Career and Technical Education (CTE): dual enrollment; qualified admissions; promote partnerships
- Implement integration of academics and CTE standards: integrated standards based on 16 career clusters; gold standard assessments
- Require career planning and awareness: personalized/individualized career plans of study (ICPS)
- Promote multiple strategies: data reporting across and through secondary and postsecondary programs
- Support funding at federal/state/local level: additional funding based on output (results-based) versus input

2-11

	Career Preparation	# of Responses	% of Total
**	Career Clusters (a classification system for careers)	189	55.8%
	Career Academies (small learning communities based on common career interests)	28	8.3%
	Career Pathways (a specific sequence of courses that leads to something beyond school)	169	49.9%
	Other	64	18.9%

Personal Career Plans	# of Responses	% of Total
Not implementing	178	52.5%
Am implementing	143	42.2%
Grade Levels 5th	10	2.9%
6 th	3	0.9%
7 th	3	0.9%
8 th	57	16.8%

High to Low Results at 75th Percentile or Higher as of October, 2008 Cluster 14,512 12,839 12,711 12,414 12,342 Information Technology Government and Public Administration Manufacturing
Transportation, Distribution and Logistics
Science, Technology, Engineering and Mathematics 12,301 11,966 11,425 **Human Services** Health Science Agriculture, Food, and Natural Resources 11,170 10,772 10,164 9,235 Arts, Audio-Video Technology and Communications Law, Public Safety, Corrections and Security Education and Training 9.202 Hospitality and Tourism Marketing, Sales and Service 6,801 Total Number of Students 43,279

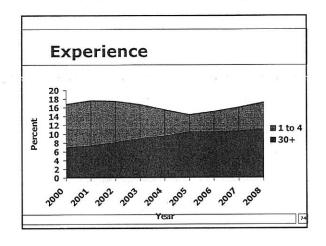


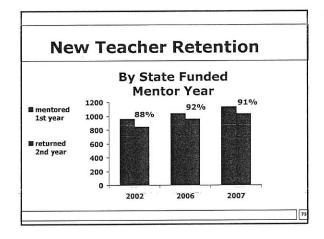
Core Content Classes Taught by **Highly Qualified Teachers** 2008 Building Report Card Data 98.2 Elementary English/Language Arts, Reading 93.3 Fine Arts: Music, Art, Theater 95.6 89.1 Foreign Language 91.2 **Mathematics Natural Science** 89.2 Social Studies, History, Government, 94.7 Geography, Economics 82.4 Special Education ESL/Bilingual 80.3

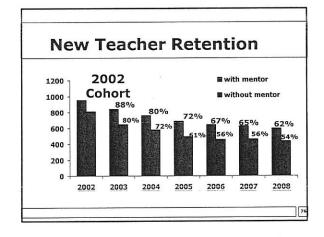
KS 2008 Data Says...

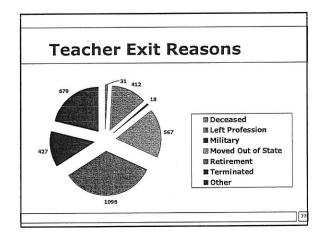
- 40% of our teachers leave the field after seven years
- 36% of our teachers can retire within 5 years
- 50% of reported personnel are over 45; 36% are over 50
- 12% fewer students have gone into teaching over the past six years
- In 2007, there were 55 teacher biology licenses; in 2008 there were 82
- In 2007, there were 33 chemistry licenses; in 2008 there were 35
- In 2007, there were 24 physics licenses; in 2008 there were 28

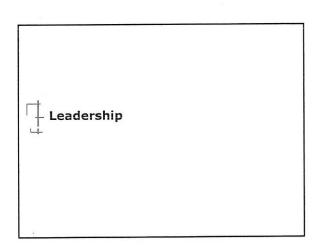
	a take		
	2007	2008	
June	1,144	846	
August	476	351	











Importance of Leadership

"Leadership is second only to classroom instruction among all school related factors that contribute to what students learn at school."

Ken Leithwood and Associates, 2005, How Leadership Influences Student Learning, SREB

The road to leadership...

- Leadership matters
- •In difficult times, leadership matters even more
- •In periods of significant organizational transition, leadership is the major controllable factor in explaining organizational performance
- •Instructionally focused and change-oriented leadership are especially effective frames for education

Leadership Responsibility...

"There are virtually no documented instances of troubled schools being turned around in the absence of intervention by talented leaders."

The Wallace Foundation, 2004, How Leadership Influences Student Learning

KS Educational Leadership Commission...

- Add a standard focused on teacher leadership; use for licensure renewal; create teacher leader centers; create an endorsement; develop programs
- Fund an overhaul of school leader preparation programs; rebuild induction programs; emphasize coaching
- Develop an evaluation framework for school administrators
- Fund leadership initiatives and 12 district-based initiatives



"Many things can wait; the child cannot. Now is the time his bones are being formed, his mind is being developed. To him, we cannot say tomorrow; his name is today."

Gabriela Mistral

